



Moving America

CN is a vital partner in powering the U.S. economy. We invest billions in American freight rail infrastructure to support supply chains, job growth, and to ensure the safe, reliable flow of goods across North America. Our strong U.S. presence and deep local ties help drive communities, businesses, and consumers forward. Together, we're building a more resilient, efficient, and prosperous future.

CN plans to invest more than \$3 billion in the U.S. over the next 5 years

CN IN NUMBERS (2024)

25,000+

U.S. jobs supported*

*Total, direct, indirect, and induced

15

States served

\$4.1B

Contribution to U.S. GDP

48

States reached via interchange

\$1.7B

Generated tax revenue

7

Port connections

~20,000

Mile network

90+

Shortline connections

Putting Customers First

CN believes in delivering for our customers. This means railroads should constantly work and innovate to drive costs down, maintain reliable service, and keep employment strong.

A Critical Link for American Producers and Exporters

CN proudly moves U.S.-produced grain, biofuels, fertilizers, frac sand, automobiles, and consumer packaged goods across North America and around the globe through rail-connected ports.

Ally of Rural America

CN supports small shippers and rural communities through targeted programs that bolster infrastructure, expand market access, and drive rural prosperity.

At the Heart of American Supply Chains

- › **Homewood, IL:** Home to CN US Headquarters and State-of-the-Art Training Center
- › **Dubuque, Sioux City and Council Bluffs, IA:** Home to CN's ethanol franchise
- › **Memphis, TN:** CN's Memphis Yard and Intermodal Facility – Gateway to the South
- › **Lansing, Flint and Dearborn, MI:** 1 out of 4 finished autos leave Michigan on a CN Train
- › **Milwaukee, Green Bay and Superior WI:** Heart of CN's northern division supporting frac sand, forest products, and mineral customers
- › **Gary, IN:** Home of CN's Kirk Yard, our largest yard in the U.S. and critical to the steel supply chain
- › **Duluth and Two Harbors, MN:** Home of CN's iron ore supply chain and Great Lakes Fleet
- › **New Orleans, LA:** Serving intermodal, chemical, and plastics customers through this Southern gateway



Advocating for increased competition throughout the STB merger process

Union Pacific (UP) and Norfolk Southern (NS) have announced their intent to merge and have submitted their full application to the U.S. Surface Transportation Board (STB). This transaction could have far-reaching implications for rail competition, supply chains, and service reliability in North America. CN will be actively participating in the STB review of this proposed merger.



At CN, we believe our customers' voices must be heard in this process. We will advocate for outcomes that increase competition.

Your input strengthens the case for fair competition and safeguards

We'll continue to keep you updated on CN's participation in the thorough review of the UP-NS application to the STB. Together, we can ensure your supply chains remain resilient and competitive.

There are currently two options to ensure that your voice is heard with regards to the merger:

File with the STB

The STB allows customers and stakeholders like you to formally participate in the review. By filing a notice of intent to participate, you secure your right to be part of the record, voice your concerns, and help shape the conditions imposed on this merger.

File your "Notice of Intent to Participate" with the STB. The docket number is **FD 36873**.

Scan to file with the STB



Speak with the Department of Justice

The Transportation, Energy, and Agriculture Section of the U.S. Department of Justice's (DOJ) Antitrust Division also wants to hear any concerns you have on this merger. The DOJ's Confidentiality Policy ensures any information provided is used only for law enforcement purposes.

Scan to email the DOJ



However you choose to engage, stay in communication with CN so that we can help advocate for your needs.