

Data Supplement

Data Tables

The following data covered in this report applies to CN and its subsidiaries. CN subsidiaries are listed in the 2014 Annual Information Form on page 2.

| Data | Measurement | 2014 | 2013 | 2012 | 2011 | GRI Indicator |
|---|--|------------|------------|------------|------------|---|
| ENVIRONMENT | ivicusurement | 2014 | 2013 | 2012 | 2011 | inuicator |
| EMISSIONS ^(a) | | | | | | |
| Total GHG emissions (Scope 1 and 2) ^(b) | Metric tonnes of CO₃e | 5,876,584 | 5,404,326 | 5,227,079 | 4,975,373 | |
| Total direct GHG emissions (Scope 1) | Metric tonnes of CO₂e | 5,665,910 | 5,220,949 | 5.053.950 | 4,782,337 | G4-EN15 |
| Rail locomotives | Metric tonnes of CO₁e | 4,995,242 | 4,595,424 | 4,424,305 | 4,185,733 | G4-EN15 |
| Intermodal trucks | Metric tonnes of CO ₂ e | 136,245 | 109,578 | 105,408 | 105,616 | G4-EN15 |
| Shipping vessel fleet | Metric tonnes of CO ₂ e | 210,912 | 207,138 | 248,621 | 234,846 | G4-EN15 |
| On Company Service fleet | Metric tonnes of CO ₂ e | 100,685 | 106,976 | 106,320 | 104,455 | G4-EN15 |
| Miscellaneous fuel emissions | Metric tonnes of CO₂e | 202,002 | 177,979 | 151,422 | 134,474 | G4-EN15 |
| Indirect GHG emissions (Scope 2) – energy ^(c) | Metric tonnes of CO₂e | 210,674 | 183,378 | 173,129 | 193,036 | G4-EN16 |
| Other indirect GHG emissions (Scope 3) ^(d) | Metric tonnes of CO₁e | 1,626,867 | 1,492,053 | 35,053 | 32,064 | G4-EN17 |
| GHG emissions intensity (e) | 4 | | | | | • |
| Total GHG emissions (by rail freight revenue) | Metric tonnes of CO₂e per thousand dollars of rail freight revenue | 0.51 | 0.54 | 0.58 | 0.61 | G4-EN18 |
| Total GHG emissions (by employee) | Metric tonnes of CO₂e per full-time employee | 239 | 228 | 223 | 216 | G4-EN18 |
| IMPACT OF SERVICE | 2 1 | | | | | |
| Rail emissions intensity (f) | Metric tonnes of CO ₂ e per GTM | 11.13 | 11.45 | 11.53 | 11.69 | _ |
| Truck emission intensity | Metric tonnes of CO ₂ e per thousand kilometres travelled | 1.23 | 1.24 | 1.32 | 1.26 | |
| Shipping vessel fuel emissions | Metric tonnes of CO₂e per million net ton miles | 17.70 | 17.24 | 19.17 | 18.18 | |
| ENERGY | 2 • | | | | , | |
| Total direct and indirect energy consumed within the organization ^(g) | Megawatt hours | 21,092,440 | 19,376,740 | 18,781,324 | 17,825,259 | |
| Total direct energy consumed | Megawatt hours | 20,544,388 | 18,881,920 | 18,317,420 | 17,332,649 | G4-EN3 |
| Diesel (used for locomotives) | Megawatt hours | 17,738,867 | 16,258,001 | 15,652,605 | 14,808,568 | G4-EN3 |
| Diesel (used for other modes of transport) | Megawatt hours | 1,610,074 | 1,477,767 | 1,633,379 | 1,571,356 | G4-EN3 |
| Natural gas | Megawatt hours | 512,393 | 500,863 | 492,136 | 387,424 | G4-EN3 |
| Other fuels (propane, gasoline, kerosene, stove oil, furnace oil) | Megawatt hours | 683,055 | 645,290 | 539,300 | 565,301 | G4-EN3 |
| Total indirect energy consumed – electricity | Megawatt hours | 548,052 | 494,820 | 463,904 | 492,610 | G4-EN3 |
| Energy intensity ^(h) | Megawatt hours per thousand U.S. dollars of rail freight revenue | 1.84 | 1.95 | 2.10 | 2.20 | G4-EN5 |
| GTMs intensity ⁽ⁱ⁾ | Per U.S. gallon of fuel consumed | 1,019 | 994 | 987 | 973 | G4-EN5 |
| NO _x , SO _x , AND OTHER SIGNIFICANT RAIL EMISSIONS IN CANADA ^(j) | | | | | | |
| Nitrous oxides (NO _x) | Kilo tonnes | 56.62 | 51.47 | 50.84 | 44.31 | G4-EN21 |
| Sulphur dioxide (SO _x) | Kilo tonnes | 0.08 | 0.08 | 0.08 | 0.16 | G4-EN21 |
| Particulate matter | Kilo tonnes | 1.34 | 1.21 | 1.20 | 1.07 | G4-EN21 |
| Hydrocarbons | Kilo tonnes | 2.64 | 2.40 | 2.38 | 2.08 | G4-EN21 |
| Carbon monoxide | Kilo tonnes | 8.56 | 7.77 | 7.67 | 6.47 | G4-EN21 |

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| Data | Measurement | 2014 | 2013 | 2012 | 2011 | GRI Indicator |
|---|--------------------|--------|--------|--------|--------|------------------|
| ENVIRONMENT | Wedstrement | 2014 | 2015 | 2012 | 2011 | marcator |
| NO _x , SO _x , AND OTHER SIGNIFICANT RAIL EMISSIONS IN THE U | .S. ^(j) | | | | | |
| Nitrous oxides (NO _x) | Kilo tonnes | 21.70 | 20.40 | 18.55 | 23.34 | G4-EN21 |
| Sulphur dioxide (SO _x) | Kilo tonnes | 0.03 | 0.03 | 0.03 | 0.08 | G4-EN21 |
| Particulate matter | Kilo tonnes | 0.51 | 0.48 | 0.43 | 0.56 | G4-EN21 |
| Hydrocarbons | Kilo tonnes | 1.03 | 0.97 | 0.89 | 1.12 | G4-EN21 |
| Carbon monoxide | Kilo tonnes | 3.22 | 3.02 | 2.72 | 3.34 | G4-EN21 |
| EFFLUENT AND WASTE | | | | | | |
| Total weight of waste generated (k) | Metric tonnes | 49,006 | 45,433 | 50,234 | 51,291 | G4-EN23 |
| Total hazardous waste generated | Metric tonnes | 339 | 413 | 511 | 688 | G4-EN23 |
| Total non-hazardous waste (excluding locomotive batteries, rail ties and scrap metal) | Metric tonnes | 48,667 | 45,020 | 49,723 | 50,603 | G4-EN23 |
| Disposal methods(I) | | | ······ | ····· | ····· | ······ |
| Recycled | Metric tonnes | 8,232 | 4,602 | N/A | N/A | G4-EN23 |
| Recovery for energy | Metric tonnes | 1,937 | 853 | N/A | N/A | G4-EN23 |
| Incinerated | Metric tonnes | 252 | 23 | N/A | N/A | G4-EN23 |
| Deep-well injected | Metric tonnes | 715 | 616 | N/A | N/A | G4-EN23 |
| Sent to landfill | Metric tonnes | 23,755 | 33,749 | N/A | N/A | G4-EN23 |
| Treatment | Metric tonnes | 14,115 | 4,625 | N/A | N/A | G4-EN23 |
| Water discharge | Metric tonnes | 0 | 61 | N/A | N/A | G4-EN23 |
| Disposed in caverns | Metric tonnes | 0 | 77 | N/A | N/A | G4-EN23 |
| Waste fuel blended | Metric tonnes | 0 | 827 | N/A | N/A | G4-EN23 |
| BIODIVERSITY AND LAND MANAGEMENT | | | | | | |
| Spend on site assessments and remediation | \$ million | 19 | 18 | 24 | 15 | _ |

- (a) Our Scope 1 and 2 GHG emissions are consolidated based on an operational control approach.
- (b) Our GHG Scope 1 emissions include rail and non-rail emissions. The GHG Protocol was applied. We measured carbon dioxide, methane and nitrous oxides using emission factors and global warming potentials from the Environment Canada National Inventory report and the International Panel on Climate Change Second and Fifth Assessment reports, respectively.
- (c) Our GHG Scope 2 emissions comprise electricity emissions only. The GHG Protocol was used to calculate the Scope 2 GHG emissions, covering: carbon dioxide, methane and nitrous oxide. We applied North American utility cost per MWh conversion factors and used Environment Canada's National Inventory conversion factors to convert MWh into tonnes of CO₂e.
- (d) Our GHG Scope 3 emissions for 2011 and 2012 relate to business travel only. For 2013 and 2014, our Scope 3 emissions also include emissions from diesel fuel production. The business travel emissions are provided from corporate travel service providers. The diesel fuel production emissions are calculated using the GHGenius tool.
- (e) The calculations for GHG emission intensity cover Scope 1 and 2 emissions only.
- (f) The rail emission intensity is a measure of the tonnes of CO₂e per Gross Ton Mile (GTM). We have established a 15% reduction target of our rail GHG emission intensity by 2015, based on 2005 levels. In 2014, we achieved a 17% reduction, surpassing this target.
- (g) Energy consumption relates to non-renewable fuel and electricity consumed within the Company. Conversions to MWh from volumes of fuel or electricity consumed were based on Natural Resource Canada conversion factors. CN does not currently use fuel from renewable sources.
- (h) Energy includes total direct and indirect energy, covering locomotive fuel, non-locomotive fuel, electricity, natural gas, and other fuels such as propane, gasoline, kerosene, stove oil, and furnace oil. The energy is used within the organization only.
- (i) Fuel consumed is locomotive diesel fuel only.
- (j) NO_{v.} SO_{v.} and other significant rail emissions were calculated using Canadian emissions factors published by the Railway Association of Canada (RAC). The most recent 2012 emission factors were used to calculate 2013 and 2014 emissions.
- (k) Waste quantities are provided by our third party waste disposal contractor. Where data was not available, estimations were made based on extrapolations of the data. Definitions of hazardous and non-hazardous waste are based on provincial and state regulations, which we assess on a case-by-case basis depending on the condition of the waste.
- (1) Waste disposal methods and associated quantities are provided to us by our third party waste disposal contractor.

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| | | | | | | GRI |
|--|-------------------------|-------|--------|------|------|-----------|
| Data | Measurement | 2014 | 2013 | 2012 | 2011 | Indicator |
| SAFETY | | | | | | |
| JOINT MANAGEMENT: WORKER HEALTH AND SAFETY (H&S) COMMITTEES (a) | | | | | | |
| Number of joint union-management H&S committees | Number | 106 | 106 | 106 | 106 | G4-LA5 |
| % of workforce represented in joint union-management H&S committees | % | 95% | 95% | 95% | 95% | G4-LA5 |
| OCCUPATIONAL H&S INCIDENTS (EMPLOYEES)(b) | | | | | | |
| Injury frequency rate – Federal Railroad Administration (FRA) | Ratio | 1.81 | 1.69 | 1.42 | 1.55 | G4-LA6 |
| Canada | Ratio | 1.70 | 1.59 | 1.29 | 1.45 | G4-LA6 |
| U.S. | Ratio | 2.09 | 1.93 | 1.79 | 1.94 | G4-LA6 |
| Female | Ratio | 1.13 | 0.90 | 0.57 | 0.87 | G4-LA6 |
| Male | Ratio | 1.88 | 1.77 | 1.53 | 1.67 | G4-LA6 |
| Lost-time injury frequency rate – FRA | Ratio | 1.29 | 1.20 | 0.93 | 0.97 | G4-LA6 |
| Canada | Ratio | 1.09 | 0.96 | 0.71 | 0.71 | G4-LA6 |
| U.S. | Ratio | 1.75 | 1.77 | 1.41 | 1.57 | G4-LA6 |
| Female | Ratio | 0.63 | 0.48 | 0.31 | 0.49 | G4-LA6 |
| Male | Ratio | 1.35 | 1.28 | 0.99 | 1.02 | G4-LA6 |
| Accidents | • | | ······ | | | |
| FRA accidents | Per million train miles | 2.73 | 2.11 | 2.10 | 2.25 | G4-LA6 |
| Transportation Safety Board of Canada (TSB) accidents(c) | Per million train miles | 10.67 | 10.97 | 6.55 | 7.33 | G4-LA6 |
| Crossing accidents | Number | 225 | 207 | 191 | 226 | G4-LA6 |
| Trespassing accidents | Number | 56 | 57 | 43 | 66 | G4-LA6 |
| FATALITIES - ON DUTY EMPLOYEES(d) | | | | | | |
| Canada | Number | 2 | 2 | 1 | 1 | G4-LA6 |
| U.S. | Number | 0 | 0 | 0 | 0 | G4-LA6 |
| Female | Number | 0 | 0 | 0 | 0 | G4-LA6 |
| Male | Number | 2 | 2 | 1 | 1 | G4-LA6 |

⁽a) The joint union-management health and safety committee exists at the local level across the system.

⁽b) As a North American railroad, our occupational health and safety metrics are established based on industry guidelines set by the Federal Railroad Administration (FRA) and the Transportation Safety Board (TSB) of Canada. We track the FRA injury and accident rate and the TSB accident rate covering our operations in North America. The FRA injury rates per country and gender are based on an estimate using demographic data calculations. The FRA injury rate is the number of reportable injuries per 200,000 hours worked. According to the FRA, a reportable injury rate must: be occupational or work-related; be a new case, and not a new episode of an already existing medical condition; and result in one of the following situations – death, day(s) away from work, day(s) on modified/alternate duties, medical treatment and/or loss of consciousness. In 2014, 80% of our reportable injuries represented: sprain or strain (44%), cut/laceration/abrasion (13%), painful body part (9%), bruise or contusion (8%), and fractures (6%). The remaining 20% is represented by over 30 different injury types.

⁽c) The increase of TSB accidents in 2014 is due to a regulatory change in terms of TSB reporting criteria. This change took place on July 1, 2014. The 2013 ratio has been restated due to this change.

⁽d) We did not have any contractor fatalities in 2014, 2013, 2012 and 2011.

| Data | Measurement | 2014 | 2013 | 2012 | 2011 | GRI Indicator |
|--|------------------------------|---------|---------|--|--|------------------|
| PEOPLE | measarement | 2011 | 20.5 | 2012 | 2011 | marcator |
| TOTAL EMPLOYEES | | | | | | , |
| Total number of full-time employees (end of year) ^(a) | Total number | 25.530 | 23,721 | 23.430 | 23,230 | G4-9 |
| CN employees ^(b) | Total number | 24,131 | 22,698 | 22,391 | 22,268 | G4-9 |
| CN employees with fixed-term contract | Total number | 86 | 75 | 108 | 145 | G4-9 |
| CN wholly-owned subsidiaries employees | Total number | 1,313 | 948 | 931 | 817 | G4-9 |
| EMPLOYEE BY REGION, GENDER AND TYPE | | 1,0 10 | | | | |
| Canada | Total number | 16,957 | 15,953 | 15,615 | 15,525 | G4-10 |
| U.S. | Total number | 7,174 | 6,745 | 6,776 | 6,743 | G4-10 |
| Female | Total number | 2,110 | 1,989 | 1,980 | 1,929 | G4-10 |
| Male | Total number | 22,021 | 20,709 | 20,411 | 20,339 | G4-10 |
| Part-time employees ^(c) | Total number | 0 | 0 | 0 | 0 | G4-10 |
| EMPLOYEE BY CONTRACT (c) | | | | | | |
| Permanent contract | Total number | 24,045 | 22,623 | 22,283 | 22,123 | G4-10 |
| Female | Total number | 2,072 | 1,961 | 1,957 | 1,909 | G4-10 |
| Male | Total number | 21,973 | 20,662 | 20,326 | 20,214 | G4-10 |
| Fixed-term contract | | | | | | |
| Female | Total number | 38 | 28 | 23 | 20 | G4-10 |
| Male | Total number | 48 | 47 | 85 | 125 | G4-10 |
| COLLECTIVE BARGAINING AGREEMENTS | | | | | | |
| % of employees covered by collective bargaining agreements | % of total employees | 80.72% | 79.65% | 79.05% | 79.01% | G4-11 |
| NEW EMPLOYEE HIRES | | | | | | |
| Application pool (via CN website) | Total number | 185,370 | 161,022 | 119,082 | N/A | |
| Total employee new hires | Total number | 3,786 | 2,525 | 2,398 | 2,991 | G4-LA1 |
| New employee hire rate | % of total employees | 15% | 11% | 10% | 13% | G4-LA1 |
| Age group | ••••• | | • | ······································ | ······································ | |
| New employee hires below 30 years old | Total number of new hires | 1,998 | 1,271 | 1,251 | 1,364 | G4-LA1 |
| % new employee hires below 30 years old | % of total employee new hire | 53% | 50% | 52% | 46% | G4-LA1 |
| New employee hires between 30-50 years old | Total number of new hires | 1,676 | 1,154 | 1,078 | 1,514 | G4-LA1 |
| % new employee hires between 30-50 years old | % of total employee new hire | 44% | 46% | 45% | 51% | G4-LA1 |
| New employee hires above 50 years old | Total number of new hires | 112 | 100 | 69 | 113 | G4-LA1 |
| % new employee hires above 50 years old | % of total employee new hire | 3% | 4% | 3% | 4% | G4-LA1 |
| Gender | | | • | | ····· | • |
| Female | Total number of new hires | 281 | 169 | 230 | 248 | G4-LA1 |
| % new employee hires – female | % of total employee new hire | 7% | 7% | 10% | 8% | G4-LA1 |
| Male | Total number of new hires | 3,505 | 2,356 | 2,168 | 2,743 | G4-LA1 |
| % new employee hires – male | % of total employee new hire | 93% | 93% | 90% | 92% | G4-LA1 |
| Region | | | • | | • | |
| Canada | Total number of new hires | 2,741 | 1,961 | 1,806 | 2,232 | G4-LA1 |
| % of new employee hire in Canada | % of total employee new hire | 72% | 78% | 75% | 75% | G4-LA1 |
| U.S. | Total number of new hires | 1,045 | 564 | 592 | 759 | G4-LA1 |
| % of new employee hire in the U.S. | % of total employee new hire | 28% | 22% | 25% | 25% | G4-LA1 |

Data Tables

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| Data | Measurement | 2014 | 2013 | 2012 | 2011 | GRI Indicator |
|---|--|---|---|---|---------|---|
| PEOPLE | | | | | | |
| EMPLOYEE TURNOVER(d) | | | | | | |
| Total versus voluntary rate | | | | | | |
| Total employee turnover number | Total number | 2,458 | 2,295 | 2,263 | 2,219 | G4-LA1 |
| % total employee turnover rate | % of total employee turnover number | 10.2% | 10.1% | 10.1% | 10.0% | G4-LA1 |
| Total voluntary employee turnover number | Total number | 852 | 775 | 656 | 667 | G4-LA1 |
| % voluntary employee turnover rate | % of total employee voluntary turnover number | 3.5% | 3.4% | 2.9% | 3.0% | G4-LA1 |
| % employee pride | % of new hires proud to be at CN | 96% | 95% | 92% | 85% | _ |
| Age group | | ••••••••••••••••••••••••••••••••••••••• | ••••••••••••••••••••••••••••••••••••••• | ••••••••••••••••••••••••••••••••••••••• | ······ | ••••••••••••••••••••••••••••••••••••••• |
| Employee turnover below 30 years old | Total number | 497 | 429 | 407 | 392 | G4-LA1 |
| % employee turnover below 30 years old | % of total employee turnover number | 2.1% | 1.9% | 1.8% | 1.8% | G4-LA1 |
| Employee turnover between 30-50 years old | Total number | 794 | 673 | 659 | 616 | G4-LA1 |
| % employee turnover between 30-50 years old | % of total employee turnover number | 3.3% | 3.0% | 2.9% | 2.8% | G4-LA1 |
| Employee turnover above 50 years old | Total number | 1,167 | 1,193 | 1,197 | 1,211 | G4-LA1 |
| % employee turnover above 50 years old | % of total employee turnover number | 4.8% | 5.3% | 5.3% | 5.4% | G4-LA1 |
| Gender | | | • | • | • | |
| Employee turnover – women | Total number | 187 | 165 | 160 | 138 | G4-LA1 |
| % employee turnover – women | % of total employee turnover number | 0.8% | 0.7% | 0.7% | 0.6% | G4-LA1 |
| Employee turnover – men | Total number | 2,271 | 2,130 | 2,103 | 2,081 | G4-LA1 |
| % employee turnover – men | % of total employee turnover number | 9.4% | 9.4% | 9.4% | 9.3% | G4-LA1 |
| Region | | | ••••••••••••••••••••••••••••••••••••••• | • | • | ••••••••••••••••••••••••••••••••••••••• |
| Canada | Total number | 1,882 | 1,739 | 1,647 | 1,573 | G4-LA1 |
| % employee turnover in Canada | % of total employee turnover number | 7.8% | 7.7% | 7.4% | 7.1% | G4-LA1 |
| U.S. | Total number | 576 | 556 | 616 | 646 | G4-LA1 |
| % employee turnover in the U.S. | % of total employee turnover number | 2.4% | 2.4% | 2.8% | 2.9% | G4-LA1 |
| ABSENTEEISM RATES ^(e) | | | | | | |
| Female | % of absentee hours on actual hours of service | 2.27 | 2.58 | 2.67 | 2.72 | G4-LA6 |
| Male | % of absentee hours on actual hours of service | 1.38 | 1.56 | 1.78 | 1.75 | G4-LA6 |
| Canada | % of absentee hours on actual hours of service | 1.52 | 1.64 | 1.64 | 1.54 | G4-LA6 |
| U.S. | % of absentee hours on actual hours of service | 1.26 | 1.57 | 2.24 | 2.36 | G4-LA6 |
| TRAINING AND EDUCATION | | | | | | |
| Total hours of training | Total number of hours | 1,627,391 | 1,469,980 | 847,184 | 797,615 | |
| Average training hours | | • | ······ | ······ | ····· | ······································ |
| Employee | Average hours | 67.4 | 64.7 | 37.8 | 34.7 | G4-LA9 |
| Female | Average hours | 43.1 | 29.1 | 20.9 | 22.6 | G4-LA9 |
| Male | Average hours | 69.8 | 68.3 | 35.3 | 34.9 | G4-LA9 |
| Management | Average hours | 42.9 | 51.1 | 37.0 | 27.0 | G4-LA9 |
| Unionized | Average hours | 73.3 | 68.2 | 36.0 | 33.0 | G4-LA9 |

| Data | Measurement | 2014 | 2013 | 2012 | 2011 | GRI Indicator |
|--|-----------------------------------|---|--|--|---|--|
| PEOPLE | measurement | 2017 | 2013 | 2012 | 2011 | maicator |
| REGULAR PERFORMANCE AND CAREER DEVELOPMENT | NT REVIEW | | | | | |
| % of total employees receiving reviews | % of total employees | 100% | 100% | 100% | 100% | G4-LA11 |
| DIVERSITY AND EQUAL OPPORTUNITY | | | | | | |
| Females | % of total employees | 8.74% | 8.76% | 8.84% | 8.66% | G4-LA12 |
| Diversity in Canada ^(f) | % of total employees | 13.1% | 12.3% | 12.0% | 11.8% | G4-LA12 |
| Diversity in the U.S. ^(g) | % of total employees | 17.1% | 16.9% | 17.0% | 17.0% | G4-LA12 |
| Age group | | ••••••••••••••••••••••••••••••••••••••• | | ······ | ····· | ······································ |
| % over 50 | % of total employees | 30.1% | 34.0% | 17.8% | 16.2% | G4-LA12 |
| % over 30-50 | % of total employees | 48.0% | 47.0% | 45.8% | 45.3% | G4-LA12 |
| % below 30 | % of total employees | 21.9% | 19.0% | 36.3% | 38.5% | G4-LA12 |
| Governance bodies | | • | ······································ | ······································ | ······································ | ······································ |
| Board of Directors | Total number | 11 | 13 | 13 | N/A | G4-LA12 |
| % of females | % of total Board | 27% | 23% | 15% | N/A | G4-LA12 |
| % over 50 | % of total Board | 100% | 100% | 100% | N/A | G4-LA12 |
| % diversity in Canada ^(f) | % of total Board | 0% | 0% | 0% | 0% | G4-LA12 |
| % diversity in the U.S. ^(g) | % of total Board | 0% | 0% | 0% | 0% | G4-LA12 |
| Employee categories | | • | ······ | ······································ | ••••••••••••••••••••••••••••••••••••••• | ······································ |
| Senior management | Total number of senior management | 200 | 203 | 205 | 198 | G4-LA12 |
| % of females | % of senior management | 15% | 15% | 13% | 13% | G4-LA12 |
| % over 50 | % of senior management | 44% | 50% | 56% | 60% | G4-LA12 |
| % over 30-50 | % of senior management | 57% | 50% | 44% | 40% | G4-LA12 |
| % diversity in Canada ^(f) | % of senior management | 5% | 6% | 9% | 10% | G4-LA12 |
| % diversity in the U.S. ^(g) | % of senior management | 8% | 8% | N/A | N/A | G4-LA12 |
| Management | Total number of management | 4,452 | 4,417 | 4,485 | 4,477 | G4-LA12 |
| % of females | % of management | 23% | 23% | 22% | 22% | G4-LA12 |
| % over 50 | % of management | 35% | 36% | 38% | 39% | G4-LA12 |
| % over 30-50 | % of management | 55% | 54% | 52% | 51% | G4-LA12 |
| % below 30 | % of management | 10% | 9% | 10% | 9% | G4-LA12 |
| % diversity in Canada ^(f) | % of management | 15% | 15% | 14% | 14% | G4-LA12 |
| % diversity in the U.S. ^(g) | % of management | 16% | 15% | N/A | N/A | G4-LA12 |
| Non-management | Total number of non-management | 19,479 | 18,078 | 17,701 | 17,593 | G4-LA12 |
| % of females | % of non-management | 5% | 5% | 5% | 5% | G4-LA12 |
| % over 50 | % of non-management | 29% | 33% | 36% | 38% | G4-LA12 |
| % over 30-50 | % of non-management | 46% | 45% | 44% | 44% | G4-LA12 |
| % below 30 | % of non-management | 25% | 22% | N/A | N/A | G4-LA12 |
| % diversity in Canada ^(f) | % of non-management | 13% | 12% | 11% | 11% | G4-LA12 |
| % diversity in the U.S. ^(g) | % of non-management | 17% | 17% | N/A | N/A | G4-LA12 |

CN Sustainability Report

Data Supplement

| P. C. | M | 2014 | 2042 | 2042 | 2044 | GRI |
|------------------------------------|-----------------------|-------|-------|-------|------|-----------|
| Data | Measurement | 2014 | 2013 | 2012 | 2011 | Indicator |
| PEOPLE | | | | | | |
| EQUAL REMUNERATION FOR WOMEN AND N | MEN ^(h) | | | | | |
| Senior management | Ratio of women to men | 0.952 | 0.986 | 0.977 | N/A | G4-LA13 |
| Management | Ratio of women to men | 0.968 | 0.975 | 0.976 | N/A | G4-LA13 |
| Non-management | Ratio of women to men | 0.803 | 0.824 | 0.850 | N/A | G4-LA13 |

- (a) The total number of employees (end of year) is provided as reported in the 2014 CN Annual Report.
- (b) The breakdown of employee data in the data table covers CN employees only. The breakdown of employee data is not available for employees with fixed-term contracts or for CN wholly-owned subsidiaries.
- (c) As defined by national laws.
- (d) Employee turnover is the number of employees who leave the organization voluntarily or due to dismissal, retirement, or death in service.
- (e) The absenteeism rate is the number of casual actual absentee hours of our unionized employees expressed as a percentage of the actual number of hours an employee was available to work during a given year (hours of service). Hours of service are reduced for any prolonged absences, lost-time days, etc. The absenteeism rate does not include any known prolonged absences (i.e.: sick leave, extended injury leaves) or absences related to holidays, study, maternity or paternity leave, and compassionate leave.
- (f) The diversity % for Canada includes the following designated groups: visible minorities, persons with disabilities and Aboriginals.
- (g) The diversity % for the U.S. includes the group called Minority.
- (h) The ratio is based on basic salary in North America. Significant location represents our operations in Canada and the U.S.

| Data | Measurement | 2014 | 2013 | 2012 | 2011 | GRI Indicator |
|---|-------------|--------|--------|-------|-------|---|
| COMMUNITY AND ECONOMY | | | | | | |
| ECONOMIC PERFORMANCE | | | | | | |
| Direct economic value generated (revenue) | \$ million | 12,134 | 10,575 | 9,920 | 9,028 | G4-EC1 |
| Economic value distributed | \$ million | 9,068 | 8,338 | 7,195 | 6,815 | G4-EC1 |
| Operating costs | \$ million | 7,510 | 6,702 | 6,235 | 5,732 | G4-EC1 |
| Labour and fringe benefits | \$ million | 2,319 | 2,182 | 1,952 | 1,812 | G4-EC1 |
| Purchased services, materials and fuel | \$ million | 3,444 | 2,970 | 2,772 | 2,532 | G4-EC1 |
| Other ^(a) | \$ million | 1,747 | 1,550 | 1,511 | 1,388 | G4-EC1 |
| Payments to providers of capital – dividends | \$ million | 818 | 724 | 652 | 585 | G4-EC1 |
| Payments to governments | \$ million | 722 | 890 | 289 | 482 | G4-EC1 |
| Payments to Canadian tax authorities | \$ million | 427 | 610 | 138 | 360 | G4-EC1 |
| Payments to U.S. tax authorities | \$ million | 295 | 280 | 151 | 122 | G4-EC1 |
| Community investment | \$ million | 18.3 | 21.9 | 18.8 | 16.0 | G4-EC1 |
| Economic value retained | \$ million | 3,066 | 2,237 | 2,725 | 2,213 | G4-EC1 |
| Critical suppliers screened on environmental, social and governance issues ^(b) | % | 57% | 74% | _ | _ | G4-EN32 G4-LA14 G4-HR10 G4-S09 |

⁽a) Other expenses includes depreciation and amortization, equipment rents and casualty, and other.
(b) The percentage represents the number of our critical suppliers that have been screened on environmental, social and governance issues. It includes new suppliers that fall into the critical supplier category.

GRI Index

The following Global Reporting Initiative Index has been developed in accordance with the GRI G4 Guidelines core option. The Index provides references to relevant information presented in the 2014 Sustainability Report, as well as other corporate disclosures such as the Annual Report to Shareholders and other regulatory or voluntary reports.

GRI Index

Data Tables

GENERAL STANDARD DISCLOSURES

| General S | tandard Disclosures | Location and Page | External Assurance |
|-----------|--|---|---|
| STRATEC | Y AND ANALYSIS | | |
| G4-1 | Statement from most senior decision-maker | <u>Sustainability Report</u> , Message from the Chairman, p. 1 and Message from the President and CEO, p. 3 | |
| ORGANI | ATIONAL PROFILE | | |
| G4-3 | Name of the organization | Sustainability Report, Inside back cover, About CN | |
| G4-4 | Primary brands, products, and services | Sustainability Report, Our Business, p. 4 2015 Investor Factbook, Company Profile CN Website, Our Business | |
| G4-5 | Location of the organization's headquarters | Sustainability Report, Back cover | *************************************** |
| G4-6 | Number and name of countries where the organization operates | Sustainability Report, Our Business, p. 4 | ····· |
| G4-7 | Nature of ownership and legal form | Sustainability Report, Inside back cover, About CN | ····· |
| G4-8 | Markets served | Sustainability Report, Our Business, pp. 4-5 2015 Investor Factbook, Company Profile CN Website, Our Business | |
| G4-9 | Scale of the organization | <u>Sustainability Report</u> , Our Business, p. 4, Performance Data Summary, p. 65 and <u>Data Supplement</u> , p. 4 | |
| G4-10 | Size of the workforce | Sustainability Report, Performance Data Summary, p. 65 and Data Supplement, p. 4 | |
| G4-11 | Employees covered by collective bargaining agreements | Sustainability Report, Performance Data Summary, p. 65 | *************************************** |
| G4-12 | Organization's supply chain | Sustainability Report, Creating Value, p. 5 | *************************************** |
| G4-13 | Significant changes to the organization's size, ownership or supply chain | 2014 Annual Information Form, General Development of the Business, pp. 3-11 | *************************************** |
| G4-14 | Addressing the precautionary approach or principle | <u>Sustainability Report</u> , Reinforcing Ethics and Integrity, Our Initiatives, p. 61 <u>Management Information Circular 2015</u> , Risk Management Oversight, p. 23 | |
| G4-15 | External economic, environmental and social charters, principles or initiatives subscribed to, or endorsed by the organization | Sustainability Report, Reinforcing Ethics and Integrity, Our Initiatives, p. 61 | |
| G4-16 | List memberships of associations and national or international advocacy organizations | <u>Sustainability Report</u> , Awards and Recognition, p. 2 <u>2014 Carbon Disclosure Project Response</u> , Question 2.3 | |

| General S | Standard Disclosures | Location and Page | External Assurance |
|-----------|--|--|--------------------|
| IDENTIF | IED MATERIAL ASPECTS AND BOUNDARIES | | |
| G4-17 | Entities included in the organization's financial statements and those not covered in the report | 2014 Annual Information Form, Subsidiaries, p. 2 | |
| G4-18 | Process for defining report content and aspect boundaries | <u>Sustainability Report</u> , Contents, Inside cover, Our Priorities, p. 11, Performance Data Summary, pp. 64-65 | |
| G4-19 | Material aspects identified in the process for defining report content | Sustainability Report, Our Priorities, p. 11 | |
| G4-20 | Aspect boundary for each material aspect within the organization | Sustainability Report, Our Priorities, p. 11 | |
| G4-21 | Aspect boundary for each material aspect outside the organization | Sustainability Report, Our Priorities, p. 11 | |
| G4-22 | Effects of restatements of information provided in previous reports | There are no material restatements within the report. | |
| G4-23 | Significant changes from previous reporting periods | Sustainability Report, Performance Data Summary, footnotes, pp. 64-65 | |
| STAKEH | OLDER ENGAGEMENT | | |
| G4-24 | Stakeholder groups engaged by the organization | Sustainability Report, p. 10 | |
| G4-25 | Basis for identification and selection of stakeholders with whom to engage | Sustainability Report, p. 10 | |
| G4-26 | Organization's approach to stakeholder engagement | Sustainability Report, p. 10 | |
| G4-27 | Key topics and concerns raised through stakeholder engagement and response to key topics | Sustainability Report, p. 11 and Stakeholders Ask sections of the report | |
| REPORT | PROFILE | | |
| G4-28 | Reporting period | Sustainability Report, About this Report, Our Approach and Scope, p. 66 | |
| G4-29 | Date of most recent previous report | Sustainability Report, About this Report, Our Approach and Scope, p. 66 | |
| G4-30 | Reporting cycle | Sustainability Report, About this Report, Our Approach and Scope, p. 66 | |
| G4-31 | Contact point for questions | Sustainability Report, About this Report, Stakeholders Ask section, p. 66 | |
| G4-32 | GRI content index for the "in accordance" option and reference to the external assurance report | CN Website, Delivering Responsibly | |
| G4-33 | Policy and practice on seeking external assurance | Sustainability Report, About this Report, Assurance, p. 66 | |
| GOVERN | IANCE | | |
| G4-34 | Governance structure, including committees of the highest governance body responsible for Economic, Environmental and Social (EES) impacts | Sustainability Report, Governing Responsibly, p. 59 | |
| G4-35 | Process for delegating authority for EES topics from the highest governance body to senior executives and other employees | <u>Sustainability Report</u> , Governing Responsibly, p. 59 | |
| G4-36 | Executive-level position with EES responsibility | Sustainability Report, Governing Responsibly, p. 59 | |
| G4-39 | Whether the chair of the highest governance body is also an executive officer | <u>Sustainability Report</u> , Governing Responsibly, p. 59 <u>Management Information Circular 2015</u> , Independent Chairman of the Board, p. 2 | 1 |
| G4-40 | Nomination and selection processes for the highest governance body and its committees | Management Information Circular 2015, Director Selection, pp. 25-29 | |
| G4-41 | Processes for highest governance body to avoid and manage conflicts of interest | Management Information Circular 2015, Common Directorships, p. 28 | |
| G4-42 | Highest governance body's and senior executives' roles in approving EES values, strategies, policies and goals | Sustainability Report, Governing Responsibly, p. 59 | |

| General S | Standard Disclosures | Location and Page | External Assurance |
|-----------|--|---|--------------------|
| G4-43 | Measures to develop the highest governance body's knowledge of EES topics | Sustainability Report, Rewarding Performance, p. 62 Management Information Circular 2015, Director Orientation and Continuing Education, pp. 29-31 | |
| G4-44 | Evaluation processes of the highest governance body's performance on EES | Sustainability Report, Rewarding Performance, p. 62 | |
| G4-45 | The highest governance body's role in indentifying EES risks and opportunities | <u>Sustainability Report</u> , Governing Responsibly, p. 59 <u>Management Information Circular 2015</u> , Risk Management Oversight, p. 23 | |
| G4-46 | The highest governance body's role in reviewing risk management for EES | <u>Sustainability Report</u> , Governing Responsibly, p. 59 <u>Management Information Circular 2015</u> , Risk Management Oversight, p. 23 | |
| G4-47 | The frequency of the highest governance body's review of EES impacts, risks and opportunities | Sustainability Report, Governing Responsibly, p. 59 Management Information Circular 2015, Board and Committee Meeting, p. 23 | |
| G4-48 | The highest committee or position that formally reviews and approves the sustainability report and makes sure all material aspects are covered | Sustainability Report, Governing Responsibly, p. 59 | |
| G4-49 | Process for communicating critical concerns to the highest governance body | Sustainability Report, Reinforcing Ethics and Integrity, p. 61 CN Code of Conduct, pp. 79-83 | |
| G4-51 | Remuneration policies for the highest governance body and senior executives | Sustainability Report, Rewarding Performance, p. 62 Management Information Circular 2015, Board of Directors Compensation, pp. 16-19 and Statement of Executive Compensation, pp. 34-35 | |
| G4-52 | Process for determining remuneration | Sustainability Report, Rewarding Performance, p. 62 Management Information Circular 2015, Share Ownership, p. 18, Board of Direct Compensation, pp. 16-19, and Statement of Executive Compensation, pp. 34-35 | ors |
| ETHICS. | AND INTEGRITY | | |
| G4-56 | Values, principles, standards and norms of behavior | Sustainability Report, Embedding Our Values and Commitments, p. 59 | |
| G4-57 | Mechanisms for seeking advice on ethical and lawful behavior | Sustainability Report, Reinforcing Ethics and Integrity, p. 61 | |
| G4-58 | Mechanisms for reporting concerns about unethical or unlawful behavior | Sustainability Report, Reporting Violations, p. 61 | |

SPECIFIC STANDARD DISCLOSURES

| Aspects | DMA* and Indicator | Location and Page | Omissions | External Assurance |
|---------------------------|-----------------------|--|---|---|
| ECONOMIC | indicator | Location and rage | Officialities | External Assurance |
| ECONOMIC PERFORMANCE | | | | |
| | G4-DMA | Sustainability Report, Our Business, p. 4 | | |
| | G4-EC1 | Sustainability Report, Our Business, p. 4, Creating Value, p. 5, Performance Data Summary, p. 65 and <u>Data Supplement</u> , p. 8 | | |
| | G4-EC2 | Sustainability Report, Emissions and Energy Efficiency, Our Initiatives, p. 17 2014 Carbon Disclosure Project Response, Risks and Opportunities, Section 2.1 | | |
| | G4-EC3 | 2014 Annual Report, Pensions and Other Post-Retirement Benefits, pp. 73-80 | | |
| | G4-EC4 | CN does not obtain financial assistance from governments. | | |
| INDIRECT ECONOMIC IMPACTS | | | | |
| | G4-DMA | Sustainability Report, Our Business, p. 4 and Community, Our Approach, p. 51 | | |
| | G4-EC7 | <u>Sustainability Report,</u> Community, pp. 51-53, Performance Data Summary, p. 65 and <u>Data Supplement</u> , p. 8 | | |
| | G4-EC8 | Sustainability Report, Our Business, p. 4, and Community, pp. 51-53 | | |
| PROCUREMENT PRACTICES | | | | |
| | G4-EC9 | <u>Sustainability Report</u> , Creating Value, p. 5, Creating Socio-Economic Benefits, Our Initiatives, p. 55 and <u>Data Supplement</u> , p. 8 | | |
| ENVIRONMENTAL | | | | |
| ENERGY | | | | |
| | G4-DMA | Sustainability Report, Environment, p. 13, and Emissions and Energy Efficiency, p. 17 | | |
| | G4-EN3 | Sustainability Report, Performance Data Summary, p. 64 and Data Supplement, p. 1 | | |
| | G4-EN5 | Sustainability Report, Performance Data Summary, p. 64 and Data Supplement, p. 1 | | |
| BIODIVERSITY | | | | |
| | G4-DMA | Sustainability Report, Environment, p. 13, and Biodiversity and Land Management, p. 28 | | |
| | G4-EN13 | <u>Sustainability Report</u> , Biodiversity and Land Management, p. 28, Performance Data Summary, p. 64 and <u>Data Supplement</u> , p. 2 | We expect to report this information by 2017. | |
| EMISSIONS | | | | |
| | G4-DMA | Sustainability Report, Environment, p. 13, and Emissions and Energy Efficiency, p. 17 | | |
| | G4-EN15 | Sustainability Report, Performance Data Summary, p. 64 and footnotes, p. 65, and Data Supplement, p. 1 | | GHG emissions from locomotive fuel consumption for 2011-2014, representing more than 85% of our total GHG emissions. |
| | G4-EN16 | <u>Sustainability Report</u> , Performance Data Summary, p. 64 and footnotes, p. 65, and <u>Data Supplement</u> , p. 1 | | |
| | G4-EN17 | Sustainability Report, Performance Data Summary, p. 64 and Data Supplement, p. 1 | | |

| Aspects | DMA* and Indicator | Location and Page | Omissions | External Assurance |
|----------------------------------|-----------------------|--|---|--------------------|
| • | G4-EN18 | Sustainability Report, Performance Data Summary, p. 64 and Data Supplement, p. 1 | | |
| | G4-EN19 | Sustainability Report, Emissions and Energy Efficiency, p. 17 | ······· | |
| | G4-EN21 | Sustainability Report, Performance Data Summary, p. 64 and Data Supplement, pp. 1-2 | *************************************** | |
| EFFLUENTS AND WASTE | | | | |
| | G4-DMA | Sustainability Report, Environment, p. 17, Waste Management, pp. 25-27 | | |
| | G4-EN23 | Sustainability Report, Performance Data Summary, p. 64 and Data Supplement, p. 2 | •••••• | |
| SOCIAL | | | | |
| EMPLOYMENT | | | | |
| | G4-DMA | <u>Sustainability Report</u> , People, Our Approach, p. 41, Onboarding New Hires p. 41 and Recruiting Top Talent, p. 43 | | |
| | G4-LA1 | Sustainability Report, Performance Data Summary, p. 65 and Data Supplement, pp. 4-5 | | |
| | G4-LA2 | Sustainability Report, Connecting with and Engaging Employees, p. 49 and 2014 Annual Report, Labor and Fringe Benefits, p. 23 | | |
| OCCUPATIONAL HEALTH AND SAFETY | | | | |
| | G4-DMA | Sustainability Report, Safety, Our Approach, p. 31 | | |
| | G4-LA5 | Sustainability Report, Performance Data Summary, p. 64 and Data Supplement, p. 3 | • | |
| | G4-LA6 | Sustainability Report, Performance Data Summary, p. 64, Data Supplement, pp. 3, 5 and Leadership in Safety 2015, Safety Metrics, pp. 6-7 | | |
| FRAINING AND EDUCATION | | | | |
| | G4-DMA | Sustainability Report, People, Our Approach, p. 41 and Developing the Best Railroaders, p. 4 | .1 | |
| | G4-LA9 | Sustainability Report, Performance Data Summary, p. 65 and Data Supplement, p. 5 | | |
| | G4-LA10 | Sustainability Report, People, Developing Leaders, p. 46 | | |
| | G4-LA11 | <u>Data Supplement</u> , pp. 4, 6 | | |
| DIVERSITY AND EQUAL OPPORTUNITY | | | | |
| | G4-DMA | Sustainability Report, People, Ensuring Diversity and Inclusivity, p. 44 | | |
| | G4-LA12 | Sustainability Report, Performance Data Summary, p. 65 and Data Supplement, p. 6 | | |
| SUPPLIER ASSESSMENT FOR LABOUR P | RACTICES | | | |
| | G4-DMA | There were no significant social impacts in the supply chain. | | |
| | G4-LA14 | There were no significant social impacts in the supply chain. | | |
| HUMAN RIGHTS | | | | |
| SUPPLIER HUMAN RIGHTS ASSESSMEN | | | | |
| | G4-DMA | There were no significant human rights impacts in the supply chain. | | |
| | G4-HR11 | There were no significant human rights impacts in the supply chain. | | |

| | DMA* and | | | | | |
|--|-----------|--|-----------|--------------------|--|--|
| Aspects | Indicator | Location and Page | Omissions | External Assurance | | |
| SOCIETY | | | | | | |
| LOCAL COMMUNITIES | | | | | | |
| | G4-DMA | Sustainability Report, Community, p. 51 | | | | |
| | G4-SO1 | Sustainability Report, Community, pp. 51-58 | | | | |
| SUPPLIER ASSESSMENT FOR IMPACTS ON SOCIETY | | | | | | |
| | G4-DMA | There were no significant societal impacts in the supply chain. | | | | |
| | G4-SO9 | There were no significant societal impacts in the supply chain. | | | | |
| PRODUCT RESPONSIBILITY | | | | | | |
| CUSTOMER HEALTH AND SAFETY | | | | | | |
| | G4-DMA | <u>Sustainability Report,</u> Safety, Our Approach, p. 31 <u>Leadership in Safety 2015</u> , Safety Management System, p. 9 | | | | |
| | G4-PR1 | Sustainability Report, Performance Data Summary, p. 64 CN Website: Customer Track Maintenance Guide Quarterly Performance Customer Safety Kit Customer Seasonal Safety Steps | | | | |

^{*} DMA: Disclosure on Management Approach



We welcome comments, questions and feedback on this report. Please contact:

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